New York Hospital Executive Study Tour  
27 June – 1 July 2016

### Agenda Overview

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<tr>
<th>Day</th>
<th>Location</th>
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| Mon Jun 27 | Wagner School of Public Service, NYU | 9:00 – 10:00 *Overview of Study Tour* - Eric De Roodenbeke & Alexander Preker  
10:00 - 11:00 *Affordable Health Care Act* - Dean Sherry Glied  
11:00 - 12:00 *Implications for University Medical Centers* – Dean Douglas Miller  
14:30 - 17:30 *Site Visit to New York City Department of Health & Mental Hygiene* |
| Tue Jun 28 | Ichan Medical Institute, NYU          | 9:00 – 9:30 *Introductions* - Brian Nickerson & Alexander Preker  
9:30-10:00 *Overview of Mount Sinai Health System* - Szabolcs Dorotovics  
10:00 – 11:00 *The Accountable Care Organizations (ACOs)* – Jeffrey Farber  
11:30 - 12:30 *Building Care Networks within a Health System* - Arthur Klein  
14:00 -16:30 *Site Visit to Mt Sinai Hospital Continuum* |
| Wed Jun 29 | Health Policy and Management Department, Mailman School | 09:00 – 10:00 *Introduction* - Michael Sparer  
10:00 – 11:00 *Managing a Complex University Hospital Merger* – Larry Brown  
11:00 – 12:00 *Technology Transfer* -  
14:30 - 17:30 *Site Visit to Columbia University Medical Center* |
| Thu Jun 30 | New York Academy of Medicine          | 09:00 - 09:30 *Introduction*- Eric de Roodenbeke & Alexander S. Preker  
09:30 - 10:15 *Community Care and Ageing Cities* - Anthony Shih  
10:15 - 11:00 *Commonwealth Fund* - Robin Osborn  
11:00 - 12:00 *Public Health Priorities* – Philip J. Landrigan  
14:30 - 17:30 *Site Visits to Ambulatory Clinic Networks* |
| Fri Jul 1  | Health Insurance, Finance and Investment as Game Changers | 09:00 – 10:00 *Introduction*: – Alexander S. Preker  
10:00 - 11:30 *Budgeting Process and Financial Risk Management* – Frank Cino  
14:30 - 17:30 *Site Visit Health Insurance and Health Plan* |

*Wrap up and Closing Remarks*: Eric de Roodenbeke & Alexander S. Preker

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*Proposed Site Visits and Face-to-Face dialogue with Key Executives*

- New York City Department of Health & Mental Hygiene
- Columbia University Medical Center
- The New York Academy of Medicine
- Mount Sinai Health System
- NYPD Services: About Insurance Locations, Pay Bills
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Monday, June 27th 2016

KEYNOTE SPEAKERS

Prof. Sherry Glied
Dean of New York University’s Robert F. Wagner Graduate School of Public Service; Former Assistant Secretary for Planning and Evaluation at the Department of Health and Human Services

Eric de Roodenbeke
Chief Executive Officer
International Hospital Federation

Alexander S. Preker
President & CEO
Health Investment & Financing Corporation

08:30 – 09:00 Registration (at Wagner School)

09:00 – 12:00 Wagner School of Public Service, NYU
- Venue: 295 Lafayette Street, Puck Building, 3nd Floor, Mulberry Conference Room (TBC)
  New York, NY, 10012 [http://wagner.nyu.edu](http://wagner.nyu.edu)
  Subway: Green Line No 6 (to Bleeker Street Station on East Side)

- 9:00 – 10:00 Overview of Study Tour - Eric De Roodenbeke & Alexander Preker
- 10:00 - 11:00 Affordable Health Care Act - Dean Sherry Glied
- 11:00 - 12:00 Implications for University Medical Centers – Dean Douglas Miller

09:00 – 12:00 Lunch (Cost not included)
- Venue: Cherche Midi - French
  285 Bowery, New York, NY 10012, Nolita
  [www.cherchemidiny.com](http://www.cherchemidiny.com) (212) 226-3055
  Walking distance from Wagner School

14:30 - 17:30 Site Visit to New York City Department of Health & Mental Hygiene
- Venue: 20, 42-09 28th St
  Long Island City (Queens), NY 11101
  Subway: Green Line No 4 or 5 (East Side) to 59 Street, then Yellow Line N, Q or R (Mid-town)
  (to Queensboro Plaza in Queens)

19:00 Dinner
- Venue: Sarabeth’s Restaurant - Nouveau American Cuisine
  Hotel Wales, 1295 Madison Ave, New York, NY 10128 - [http://sarabethsrestaurants.com](http://sarabethsrestaurants.com)
  +1 (212) 410-7335 (1 Table for 12 Confirmed – Negotiate group rate with Banquet Manager)
  Walking Distance from afternoon meetings and hotel
  Subway: Green Line No 6 (to 96 Street Station on East Side)
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Tuesday, June 28th 2016

KEYNOTE SPEAKERS

09:00 – 12:00 *Ichsan Medical Institute*
- Venue: 1425 Madison Avenue
  New York NY 10029 - http://icahn.mssm.edu
  Walking distance from Whales Hotel; for others
  Subway: Green Line No 6 (to 96 Street Station
  on East Side)
- 9:00 – 9:30 *Introductions* - Brian Nickerson &
  Alexander Preker
- 9:30-10:00 *Overview of Mount Sinai Health
  System* - Szabolcs Dorotovics
- 10:00 – 11:00 *The Accountable Care
  Organizations (ACOs)* – Jeffrey Farber
- 11:00 – 11:30 Coffee break
- 11:30 – 12:30 *Building Care Networks within a
  Health System* - Arthur Klein
- 12:30 – 13:30 *Lunch* (Cost not included)
  - Venue: *Tre Otto* – Italian Cuisine
    1410 Madison Ave, New York, NY 10029
    http://www.treotto.com/menu.html
    +1 (212) 860-8880 (Book 2 Tables for 6 each)
  Walking Distance from afternoon meetings
  and hotel
  Subway: Green Line No 6 (to 96 Street Station
  on East Side)

14:00 - 16:30 Site Visit to Mt Sinai Hospital Continuum
- Venue: 1468 Madison Ave.
  New York NY 10029 http://www.mountsinai.org
  Walking Distance from morning meetings and lunch
  Subway: Green Line No 6 (to 96 Street Station on East Side)

19:00 Dinner
- Venue: *Bar Prima* – Italian Bistro *(Cost included)*
  331 East 81st Street (between 1st and 2nd avenue)
  Walking distance from hotel
  Subway: Green Line No 6 (to 79 Street Station on East Side)
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Wednesday, June 29th 2016

KEYNOTE SPEAKERS

09:00 – 12:00 Health Policy and Management
Department, Mailman School
- Venue: 722 W 168th St, 4th (Room 440)
  New York, NY 10032
  https://www.mailman.columbia.edu
  Subway: Blue Line A or C (to 168 Street Station on West Side)

12:00 – 14:00 Lunch (Cost not included)
- Cogans – New York Irish and Multinational Cuisine
  4015 Broadway, New York, NY 10032
  http://www.coogans.com
  +1 (212) 928-1234 (Book 2 Tables for 6 each TBC)
  Walking Distance from morning meetings

14:30 - 17:30 Site Visit to Columbia University Medical Center
- Venue: Columbia University Medical Center
  http://www.cumc.columbia.edu
  2960 Broadway, New York, NY 10027
  Walking Distance from lunch
  Subway: Blue Line A or C (to 168 Street Station on West Side)

Evening Free
Thursday, June 30th 2016

**KEYNOTE SPEAKERS**

09:00 – 12:00 **New York Academy of Medicine**
- Venue: 1216 5th Ave, New York, NY 10029
  - http://www.nyam.org, +1 (212) 822-7200
  - Walking distance from Whales Hotel
  - Subway: Green Line No 6 (to 96 Street Station on East Side)

12:30 – 14:00 **Lunch (Cost not included)**
- Venue: Café Alsace – Lively French Bistro
  - 1695 2nd Ave, New York, NY 10128
  - http://www.cafedalsace.com
  - +1 (212) 722-5133 - (Book 2 Tables for 6 each TBC)
  - 5th Avenue Bus (to 88th Street on East Side)

14:30 - 17:30 **Site Visits to Ambulatory Clinic Networks**
- Mt Sinai Doctors
- CityMD

19:00 **Dinner** – Classic American Cuisine (Cost included)
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Friday, July 1st 2016

KEYNOTE SPEAKERS

09:00 – 12:00 Health Insurance & Investment
  o Venue: The Mount Sinai Health System
    150 East 42nd Street, New York, NY
    Subway: Green Line No 6 (to 96 Street Station on East Side)
  o 9:00 – 10:00 Introduction: – Alexander S. Preker
  o 10:00 - 11:30 am: Budgeting & Risk Management – Frank Cino

12:30 – 14:00 Lunch (Cost not included)
  o Venue: Bryant Park Grill
    25 W 40th St, New York, NY 10018
    http://arkrestaurants.com/bryant_park/
    +1 (212) 840-6500
    Subway: Green Line No 6 (to 42th Street Station on East Side)

14:30 - 17:30 Site Visit
  o Health Insurance and Group Purchasing
  o Wrap up and Closing Remarks: – Eric de Roodenbeke & Alexander S. Preker

Evening Free (cost not included)
  o Venue: Suggest Loeb Boathouse Central Park
    E 72nd St, New York, NY 10021
    http://www.thecentralparkboathouse.com
    +1 (212) 517-2233 (Catering – A la carte no special deals) – Booked for 10
    Subway: Green Line No 6 (to 96 Street Station on East Side)